

## MISSION STATEMENT

The National Alliance to End Homelessness (the Alliance) is a nonpartisan organization committed to preventing and ending homelessness in the United States.

The Alliance works collaboratively with the public, private, and nonprofit sectors to build state and local capacity, leading to stronger programs and policies that help communities achieve their goal of ending homelessness. The Alliance provides data and research to policymakers in order to inform policy debates and educate the public and opinion leaders nationwide.

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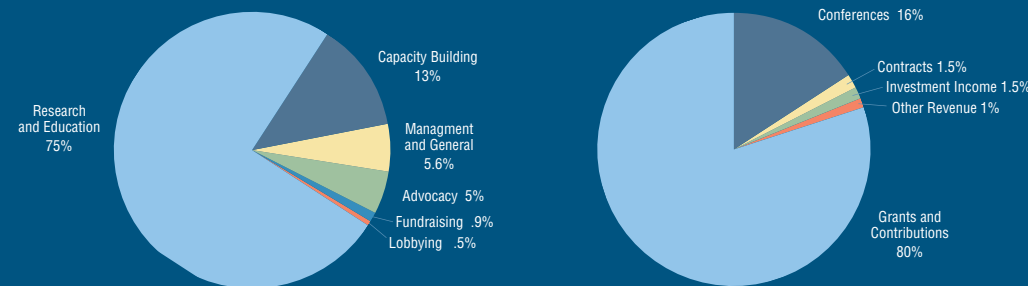
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“The difference between homeless families and other low-income families is nothing more than the housing they can afford. In this time of economic uncertainty and financial hardship, more and more families are struggling to make ends meet every month -- and it is our responsibility to help those families most in need of public assistance.”

Nan Roman, President and CEO, National Alliance to End Homelessness  
as quoted in the Denver Business Journal 07/27/2009

National Alliance to End Homelessness  
1518 K Street, NW, Suite 410 | Washington, DC 20005

## 2009 STATEMENT OF ACTIVITIES



Copies of the audited financial statements are available on request.



## 2009 ANNUAL REPORT

## MESSAGE FROM THE PRESIDENT

Dear Friends and Colleagues:

In 2009, the national landscape of homelessness changed. As concerns about foreclosure, the housing market, and unemployment gripped the country, the reality of homelessness took root in the public consciousness. Communities across the country struggled to meet an increased demand for help, with ever shrinking resources. We feared that the result of the recession would be significant increases in homelessness.



Over the course of the year, the Alliance responded. We encouraged public policy that would avert homelessness increases. For example, the Alliance provided knowledge that helped inform the passage of the new HEARTH Act. We helped communities react more effectively to the crisis. When Congress provided \$1.5 billion for a Homelessness Prevention and Rapid Re-Housing Program, the Alliance worked with thousands of individuals and communities across the nation to jump-start this new federal initiative and improve its chances of success. We monitored developments in a way that would clarify the path forward. When federal policy makers and local communities sought data on the effectiveness and impact of new models of prevention and housing, the Alliance's Homelessness Research Institute provided answers to key questions.

We still do not know the impact of these and so many other efforts to avoid a new wave of homelessness; as of this writing, homelessness is up in some places, but down in others. I do know that the Alliance has stepped up its effort to be a key partner to policy makers and practitioners at the local, state and federal levels. We sought solutions to emerging problems, identified them and worked quickly to transfer that knowledge to our partners.

We have learned a lot over the past 20 years about what ends homelessness. This knowledge has never been more necessary. As we turn toward the beginning of a new decade, I thank you for your continued support of the Alliance and our common cause. The events of the past year have demonstrated the importance of working together to end homelessness -- and we at the Alliance know that none of our successes this year would have been possible without your unfailing support.

Nan Roman  
*President and CEO, National Alliance to End Homelessness*

## 2009 AT A GLANCE

- Helped 48 communities and 19 states implement key strategies to end homelessness.
- Hosted nearly 2,000 activists, service providers and public officials from around the country for conferences involving training, Hill visits, and workshops.
- Increased public knowledge of key strategies to end homelessness through publication of nine in-depth reports.
- Provided expert testimony to five Congressional committees.
- Cited in over 1,900 news stories in publications that included the *Los Angeles Times*, *Washington Post* and *New York Times*.
- Held three congressional briefings on issues of concern to Congress including family homelessness, the intersection of homelessness and mental illness, and the impacts of the recession on homelessness.



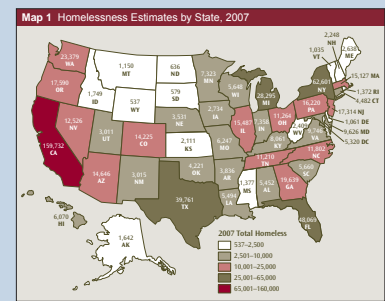


DEVELOPING INTELLECTUAL CAPITAL

The Alliance analyzes research and data to find out what works. The Alliance's Homelessness Research Institute (HRI) builds and disseminates knowledge so that policymakers, practitioners and the caring public have the best information about trends in homelessness and emerging issues.

RESEARCH SPOTLIGHT:

**Homelessness Counts: Changes in Homelessness from 2005 to 2007** finds that homelessness declined by 10 percent between 2005 and 2007, answering the fundamental question of whether the efforts to end homelessness are working. In addition to the national assessment, this report provides state-level information, as well as data on subpopulations. A web-based interactive map complements the report, illustrating findings at the state level.



**Foreclosure to Homelessness 2009** explores the relationship between the home foreclosure crisis and homelessness (a paper written and released in conjunction with other national housing and homelessness groups).

**National Recommended Best Practices for Serving LGBT Homeless Youth** provides a blueprint for improving practice, organizational culture and residential services to this extraordinarily vulnerable population (produced by the Alliance, Lambda Legal, the National Network for Youth and the National Center for Lesbian Rights).

**Community Snapshot: Quincy, MA** examines how this city was able to reduce chronic homelessness by 50 percent (2005-2009) by significantly increasing its supply of permanent supportive housing.

EXPANDING THE USE OF TECHNOLOGY

The Alliance increasingly uses technology to engage its audiences and share knowledge. In 2009, the Alliance:

- Created Community Sharenet, an online forum for providers, planners and local officials to share resources, tools, challenges and key strategies.
- Hosted virtual trainings and discussions, connecting people from across the country with the Alliance and each other.
- Fostered a new media community on social networks, creating a way for people to engage with the Alliance online through Facebook, Twitter and an Alliance blog.
- Developed interactive tools on the Alliance website to graphically represent data and analysis. Some examples include:
  - an interactive map illustrating the distribution of homeless veterans across the United States
  - a chart showing the changes in the homeless population in major cities from 2005 to 2007

IMPROVING FEDERAL POLICY STRATEGIES

Once the key strategies to end homelessness have been identified, the Alliance seeks to create a policy and resource environment that supports their implementation. In this regard, Congress and the Administration often look to the Alliance for expertise on issues of importance to their legislative efforts. In 2009, several landmark pieces of legislation were passed and signed by President Obama. This legislation will have a major impact on homelessness.

**THE HOMELESS EMERGENCY ASSISTANCE AND RAPID TRANSITION TO HOUSING ACT (HEARTH)** reauthorized and dramatically improved the largest federal homelessness program. Through this program, the U.S. Department of Housing and Urban Development funds community efforts to combat homelessness. Communities will now have new tools to prevent homelessness, help homeless families, meet rural needs, and create permanent supportive housing, among other solutions.

**THE HOMELESSNESS PREVENTION AND RAPID RE-HOUSING PROGRAM (HPRP)** was designed to help prevent a new wave of homelessness resulting from the recession. Funded at \$1.5 billion through The American Recovery and Reinvestment Act, communities will be able to provide prevention and rapid re-housing services to hundreds of thousands of at-risk people.

**10,000 NEW VOUCHERS FOR HOMELESS VETERANS** were included in the Fiscal Year 2010 budget. These new vouchers combine rental assistance for homeless veterans with case management and services.

**\$75 MILLION IN ADDITIONAL FUNDING FOR THE SECOND CHANCE ACT** was provided to reduce the rates of recidivism and homelessness among ex-offenders re-entering the community.

BUILDING CAPACITY TO END HOMELESSNESS

The Alliance's Center for Capacity Building (CCB) helps communities implement best practices and make progress in ending homelessness. Through technical assistance, training and consulting, the Alliance assisted 48 communities and 19 states in 2009. The focus of the work this year was on strategies to end family homelessness, and effective implementation of the HPRP program. In 2009:

- CCB worked with Washington, DC, Montgomery County, MD, and Fairfax County, VA to implement a Housing First approach to ending family homelessness. These efforts are supported by the Freddie Mac Foundation.
- The Alliance and its partners, supported by the Conrad N. Hilton Foundation, worked with Minneapolis, MN, Los Angeles, CA and Chicago, IL to explore ways in which young homeless mothers and their children can be better assisted.
- The Alliance and CCB created a set of toolkits and web-based programming to help communities quickly implement the HPRP program.

ALLIANCE PEER-TO-PEER LEADERSHIP COUNCIL

With support from the Conrad N. Hilton Foundation and the Susan G. Baker and Elizabeth Boyle Fund the Alliance convenes leaders from 14 cities that have undertaken significant efforts to end homelessness. Together, these cities contain nearly 20 percent of homeless people in the nation. Council members share information on best practices and work together to improve federal policy. The Council was created in 2009.

SHARING SOLUTIONS

The Alliance hosts several keystone events that educate the public about solutions to homelessness.

NATIONAL CONFERENCE ON ENDING HOMELESSNESS, WASHINGTON, DC

The Alliance's annual conference advances the movement to end homelessness by stimulating discussion about what works. Over 1,200 people participated in the 2009 conference, which brought speakers from around the country to share information on a range of topics from preventing youth homelessness to working with landlords to financing affordable housing. In addition to the 74 workshops, trainings, strategy sessions, and Congressional meetings, participants heard from:

- The Honorable Shaun Donovan, Secretary, U.S. Department of Housing and Urban Development
- Adolfo Carrion, Director, White House Office on Urban Affairs
- The Honorable Al Green (D-TX), U.S. House of Representatives
- The Honorable Jack Reed (D-RI), U.S. Senate

Special Recognition was given to Carol Wilkins of the Corporation for Supportive Housing in Oakland, CA.

NATIONAL CONFERENCE ON ENDING FAMILY HOMELESSNESS, SAN DIEGO, CA

This specialized conference gathers practitioners, policymakers and consumers dedicated to ending homelessness among families with children. This year over 500 people participated to examine a range of issues, including domestic violence and support for parents with mental illness. Keynote addresses were given by:

- Lynn Rosenthal, Executive Director, New Mexico Coalition Against Domestic Violence
- Nan Roman, President, National Alliance to End Homelessness

Special Recognition was given to Tanya Tull of Beyond Shelter in Los Angeles, CA.

HIGHLIGHTING SUCCESSES: ANNUAL AWARDS CEREMONY

The Awards Ceremony recognizes significant achievement in ending homelessness. Awards for Private Sector, Nonprofit Sector, and Public Sector achievement are conferred, as well as the John W. Macy Award for lifetime achievement. Held at the John F. Kennedy Center for the Performing Arts in Washington, DC, the 2009 ceremony honored:

- Maria Cuomo Cole, Chairman of the Board, Help USA in New York, NY
- Anthony Love, President and CEO, Coalition for the Homeless of Houston/Harris County in Houston, TX
- Sheila Crowley, President and CEO, National Low Income Housing Coalition in Washington, DC (Macy Award)



HUD Secretary, Shaun Donovan, speaking at the Alliance's National Conference on Ending Homelessness

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\$100,000 AND ABOVE

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Herbert and Lorraine Podell  
Joan M. Pokrant  
Randi and Michael Potack  
Roman Rosario  
Martin Rosenberger  
James Safraneck  
The Salvation Army  
Shelter Partnership  
Marybeth Shinn and David Krantz  
Marc and Alison Siegel  
Fabian Smith  
Matthew Amatruda  
American Federation of Teachers  
Anonymous (9)  
Jeryll Antee II  
ARC Excess and Surplus, LLC  
Olivier Armantier  
Alex and Carolyn Bell  
Pamell Black on behalf of NACVA's Board Members, Ambassadors and Instructors  
Robert G. Burton  
Daniel Christensen  
The Clayton Family Foundation  
Conference and Meeting Assistance Corporation  
Katharine Witgert and Brian Galle  
Anil Antony  
Lee Bacon

Management  
John Foster  
Luke Harris  
Richard A. Hoskins  
Housing Assistance Council  
Ann Hulen  
International Brotherhood of Teamsters  
Joseph Kelley  
Allan Kleplisz  
The Andrew and Julie Klingenstein Family Fund, Inc.  
Dr. David Kurti  
Mark Larrimore  
Erica and Kurtis Larsen  
Paul Lewis  
Moira Little  
Martin and Andrea Lybecker  
Webb Lyons  
Emma Maas  
Jeff Mason  
Mattlin Foundation  
Thomas and Michelle Melsheimer  
National Center on Family Homelessness  
The Netter Foundation on behalf of Rebecca Netter  
Newcom Telephone Company, Inc.  
Darrin Nilsson  
Carol Murff Oates  
Reznick Group, PC  
Richard Parrino  
Genevieve Pepin on behalf of Why Architecture  
Tom Pietropola in memory of Richard and Elaine Pietropola  
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Martin Bermann  
Marijean Berry  
Nancy Black  
Renee Boss on behalf of Dr. Debra Roter  
Lucianna Brassington  
Peter and Sherry Brown  
Mark Brown  
Charlie Casey  
F. Jean Chang  
Warren and Susan Christiansen  
Common Ground Management Corp.  
David Couper  
Nazih Daher  
Leslie Derr  
Joseph Doniach  
David Donner  
Barbara Duncan Deller  
Jeffrey Eisenberg  
ESCADA  
Barbara J. Ferris  
Patrick Gardner  
Donna Gardos  
Shana Glasheen  
Paul Goodman  
Jerome and Randi Greenberg  
Douglas and Ann Marie Grieve  
Judith Hanlon  
James Heinze  
HomeAid America  
Emily Horton  
David Isaacson  
Todd Jensen  
Pamela Johnson  
Susan Joseph  
Nicholas Kappa  
Ron Landreth  
Martha Lindsey-Glenn  
Joe Liss  
Lisa Manter  
Janice Meredith  
Jason Morgenstern  
National Housing Conference  
Dana Nelson  
Kimberly Noll  
Benjamin O'Neil  
Eivor and Gilbert Panzer on behalf of Katharine Witgert and Brian Galle  
Policy Research Associates  
Christian Powell  
Hussam Qutub  
Jennifer Rish  
Joe Rivera  
Daniel Sage  
Glenn Shaikun  
Jay and Karen Shapiro  
Jack and Sue Shaw  
Harold and Jane E. Shute  
David Siegal in memory of Steven  
Joanne Silbner  
Laura Solomon, Esq.  
Stephanie Spangler  
Stephen Spellman  
Brian and Cindy Stepien  
Matt Tackett  
Patrick Taylor  
Usha Tedrow  
Carl Traulsen  
Kirk Ulrich on behalf of Grandma Dody  
Volunteers of America  
James Wade  
Michelle Walch  
John Zagula